A Message from Our President and CEO

WIRED for better health care: Meeting challenges through technology

CONNECTING kids to programming: Supporting people with effective solutions

PLUGGED IN to health trends: The 2010 Household Health Survey

SURGING with innovation: Regional social innovators and social entrepreneurs

SHINING THE SPOTLIGHT on public health: Science, practice and solutions

TAPPED INTO Targeted Solutions: Resources and expertise for the region’s nonprofits

A POSITIVE CHARGE for tomorrow’s leaders: Creating opportunities through education

Leadership: PHMC & Affiliates

Financial Information: PHMC & Affiliates

Organizational Funders & Business Partners
We’ve had a little fun with our annual report for Fiscal Year 2010, playing on the theme of “plugged in.” While we hope you get a kick out of our social media-inspired look and our somewhat techie vocabulary, there’s a serious message here as well.

Public Health Management Corporation is indeed plugged in—to our partners, to the communities we serve, to the ever-changing and expanding understanding of public health and to the social service needs we address. We see that there is a new kind of public health emerging, one that merges direct service and population health, and in fact we’re already there leading the way. PHMC truly is wired in a special way, and that made us emerge stronger in a fiscal year that presented so many challenges—because we saw them as opportunities.

Of course, it’s impossible to talk about FY2010 without mentioning healthcare reform. The Patient Protection and Affordable Care Act became law on March 23, 2010, with the debate over its provisions continuing to fuel public dialogue and private conversation. At PHMC our focus has remained trained on our mission. The legislation helped make it possible, for example, for us to launch projects to expand the capacity of some of our nurse-managed primary care centers on the one hand, and help bring electronic health record technology to regional primary care providers on the other. It’s easy to see how, in fact, they go hand in hand. PHMC understands that electronic health records are about access to care just as much as helping an uninsured patient find a health home in her community.

Our theme certainly brings to mind the role of technology in our work, something we embrace wherever it makes us more effective and efficient in meeting our mission. We appreciate that, as public health leaders, we must use the best technologies available to model what we and other innovators bring to the table. This may be through the online publication *Philadelphia Social Innovations Journal*, which we have highlighted in this report, or through PHMC’s integrated strategy of Internet-based communication through social media, our website, eNewsletters, eBlasts and expansion of our media relations activities to important online venues.

This annual report itself represents another way that we harness technology to improve our efficiency. We’ve moved to an electronic-only publication. In this way, we conserve the funds that our partners invest in PHMC, so we can earmark as much as possible for our mission-critical work, and we conserve the environment by minimizing the paper, ink and energy resources required for production.

In a time of economic uncertainty, our attention to efficiency certainly paid off. It wasn’t easy. In Fiscal Year 2010, we had to impose a suspension of annual salary increases for our approximately 1,400 employees. I’m pleased to report that PHMC’s employees showed the best side of the public health workforce during this period. They expressed appreciation for their jobs and for the opportunity to continue doing valuable work, recognizing that many others—including those we serve—were not so fortunate. Because of our terrific employees, partners and funders, we came through the year intact, even growing and expanding in some areas.

And this is why the most important thing I can say is thank you, to everyone who helped bring us through FY2010. So many do so much, day in and out, because they understand how important it is to keep PHMC “plugged in.”

Yours in public health,

Richard J. Cohen, PhD, FACHE
President and CEO
Public Health Management Corporation
In addition to its own health center network, PHMC is currently assisting 12 organizations with more than 40 primary care health centers and nearly 275 providers in implementing or upgrading their EHR technology and meeting federal Meaningful Use requirements.

With PA REACH, PHMC leaves yet another footprint in the landscape of improving the community’s public health by preparing the region for health information technology that leads to improvements in the quality of patient care at community health centers.

Imagine the convenience of having access to your medical records at any time, anywhere, via the Internet. Imagine seamless sharing of your medical records between your primary care provider and your specialist care provider. Imagine the best possible medical care in an emergency, because the emergency room in Florida has complete access to your medical records from back home in Pennsylvania. All of these beneficial patient care scenarios are on the horizon thanks in part to the Health Information Technology for Economic and Clinical Health Act (HITECH Act). PHMC plays a key role through its electronic health record (EHR) initiative.

The HITECH Act allocated $677 million to support a nationwide system of regional extension centers that cover every geographic region of the United States to ensure a high level of support to healthcare providers in communities across the country. In April 2010, the Pennsylvania Regional Extension Center, PA REACH, was established. Later in the year, PA REACH selected PHMC as a subcontractor to lead eastern Pennsylvania health centers towards EHR adoption and meaningful use. In this role, PHMC builds on its more than 35 years of experience in technical assistance, capacity building and sustainability management to provide EHR solutions to Philadelphia and beyond.

Through a collaboration between PHMC affiliate National Nursing Centers Consortium (NNCC) and PHMC Information Systems, we work with other PA REACH subcontractors to provide electronic health records technical assistance to approximately 5,700 primary care providers at community health centers and federally qualified health centers in eastern Pennsylvania. Our services include practice processes and workflow redesign, vendor selection guidance, EHR staff training and meaningful use criteria reporting.

On February 17, 2009, President Obama signed the Health Information Technology for Economic and Clinical Health Act (HITECH Act) as part of the American Recovery and Reinvestment Act (ARRA). ARRA contains incentives related to healthcare information technology in general (the creation of a national healthcare infrastructure) and specific incentives designed to accelerate the adoption of electronic health record (EHR) systems among providers. The HITECH Act also establishes grants for training centers, otherwise known as regional extension centers, to support a health information technology infrastructure.
**Connecting** kids to programming:

Supporting people with effective solutions

*PHMC serves* as the fiscal and management intermediary for Out-of-School Time (OST), a City of Philadelphia initiative serving more than 20,000 city schoolchildren ages 5–18 and their families with afterschool and summer programming. As the intermediary for OST, PHMC provides program planning, quality improvement, compliance with fiscal and contractual requirements, and enhancement and maintenance of the management information system (MIS) that supports OST.

In FY2010, PHMC added a number of new capabilities to the MIS, such as site visit data and the creation of a report generator with custom query filters that allow PHMC and City staff to run reports directly from the system. Even more important, the enhancements mean that PHMC is better equipped to work with provider agencies to deliver the highest quality service possible for the City’s children.

The OST management information system was new and relatively limited in its features, reports and overall utility when PHMC assumed the OST contract in the summer of 2008. PHMC’s Information Systems component also has enhanced the MIS to accommodate new program types and to include data input quality assurance checks and automated programmatic and fiscal reports. These changes enhance PHMC’s capacity to monitor the frequency and length of use of OST services by children and their families.

The improvements continue. PHMC is modifying the system to meet the evolving data collection and reporting needs of the Free Library of Philadelphia’s youth programs, to store Department of Public Welfare licensing milestones, and to include data fields and reports on project-based learning data. After school and summer programs across the city continue to operate and serve children and their families more efficiently thanks to PHMC’s intermediary work with OST.

**OST programs funded through PHMC served more 21,000 youths at over 200 sites.**

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**PLUGGED IN** to health trends:
The 2010 Household Health Survey

After 26 years of providing area organizations with local, population-based data, PHMC’s Community Health Data Base (CHDB) continued its tradition in 2010 with its 12th Household Health Survey. The survey reports on the health status of Southeastern Pennsylvania based on information about more than 13,000 residents. It is one of the largest and longest-running local health surveys in the country, providing vital information to over 400 healthcare and social service organizations across the region to inform policy and program development, health planning and much more.

For every survey, CHDB researchers tailor questions to address changing community needs and to pinpoint new health trends. In 2010, CHDB added 12 new question areas to the survey, including Internet access and use, cigarette purchases, problem gambling behavior, HIV status, commuting, disability status, sugary beverage consumption and menu labeling. CHDB also enhanced its data offerings with two new online data tools to help health planners get a better understanding of local demographics. These tools allow users to select a geographic area and specific indicators for data analysis. Members who subscribe to CHDB data can also create customized online report cards that rank a selected geographic area against the wider region on key indicators.

In FY2010, CHDB expanded a 2008 pilot by interviewing 1,000 respondents via cell phone. CHDB added cell phone users to reach the growing number of cell phone-only households that often are absent from health surveys. CHDB also continued reaching out to areas beyond Southeastern Pennsylvania, making plans for a second survey of 3,000 households in Berks, Lancaster and Schuylkill counties and a first-time survey of 1,000 households in New Jersey.

As the communities in Southeastern Pennsylvania and the surrounding areas develop in unique ways, CHDB continues to pinpoint and document health trends at a local level. Through a commitment to innovation, CHDB’s valuable data help keep communities healthy by anticipating future health risks and identifying emerging health concerns.

To meet the need for informed data regarding nutrition choices, CHDB included questions on menu labeling and sugary beverage consumption for Philadelphia County for the first time. Survey results found that one in 10 children (10%) and more than one in 10 adults ages 18 and older (11.5%) drink soda at least once per day. Additionally, 15% of adults and 20.8% of children in Philadelphia drink sugary fruit juices or bottled teas at least once daily. Studies show that reducing the consumption of sugary drinks goes a long way toward lessening the risk of developing chronic diseases such as hypertension and type 2 diabetes.

**SURGING** with innovation:
Regional social innovators and social entrepreneurs

*Philadelphia Social Innovations Journal* (PSIJ), the first regional web-based journal of its kind, launched in FY2010. It brings together Philadelphia’s top social innovators and entrepreneurs to recognize and solve current social issues. Contributors have demonstrated exceptional capacity to recognize social problems and apply entrepreneurial principles to organize, create and manage high-impact social change locally, regionally and beyond. Tine Hansen-Turton, PHMC’s chief strategy officer and CEO of PHMC affiliate National Nursing Centers Consortium, cofounded the journal with Nicholas D. Torres, president of Education-Plus, Inc., senior fellow at Public Private Ventures and social entrepreneur. Inspired by *Stanford Social Innovation Review*, also a sponsor of the journal, PSIJ pioneers a new avenue, bringing attention to the current and ongoing innovative work in the Greater Philadelphia nonprofit and social sector business community with respect to health care access, human capital, education and workforce development, and violence prevention.

The journal is published quarterly at www.philsocialinnovationsjournal.org. Readers find stories not covered elsewhere, such as “The Ins and Outs: Innovating through OUTsourcing,” by PHMC CEO and President Richard J. Cohen, about how government can partner with existing nonprofits to house and manage programs rather than incurring the cost of starting from scratch. Or “Pouring Hope One Cup at a Time: H.O.M.E. Page Café and the Free Library of Philadelphia,” about a public-private partnership that upends the image of homelessness through social branding. PSIJ also offers “Social Innovations Tidbits”, a round up of recent news reports and other publications related to social innovation, disruptive innovation and social entrepreneurship. These brief summaries of stories and articles from around the world capture themes such as social media, technology, leadership, what works, evolving trends, philanthropy and others.
SHINING THE SPOTLIGHT on public health: Science, practice and solutions

With a keen focus on data and science-driven solutions, PHMC develops and advances research in emerging areas of public health. From study design to statistical analysis, the highly respected Research and Evaluation Group at PHMC engages in a broad array of health intervention and health services research, program evaluation and assessment. With a proven track record spanning nearly 40 years and a client and funder roster listing major federal agencies such as the Centers for Disease Control and Prevention (CDC) and the National Institutes of Health, private foundations including The Pew Charitable Trusts and The Annie E. Casey Foundation, and local nonprofits like Partners for Sacred Places, PHMC remains at the forefront of public health research and evaluation.

Evaluation of Programs

Partners for Sacred Places, the only national advocate for sound stewardship and active community use of America’s older religious properties, sought in FY2010 to identify, spotlight and build awareness of innovative, affordable and effective congregation-based programs and social services in Philadelphia. It contacted PHMC to help identify the key characteristics of exemplary programs.

Congregations have long histories of providing service to the general community, especially to vulnerable groups such as children, homeless individuals and families, and those with mental health disorders or addictions to alcohol and drugs. Congregations can bring many and varied assets to the delivery of social service programs. However, they also face unique challenges when providing social services to the general community. Partners for Sacred Places engaged PHMC to help define specific standards of quality in seven program areas: after-school programs, health promotion and nutrition education, behavioral health and addictions treatment, programs serving the homeless, older adult services, business and community development, and adult education.

PHMC staff identified experts in each of the fields and interviewed them about the characteristics of outstanding programs. PHMC’s report outlined quality indicators for each program area, strengths particular to congregation-hosted programs and, in some cases, potential limitations of such programs. The findings from PHMC’s research, including a list of common key characteristics of exemplary community-based programs, present tremendous opportunities for congregations seeking to start or strengthen social service programs in their buildings.

Investigator-Led Scientific Research

“Reclaim your inner strength every day” may be a mantra or daily affirmation for some; it also informs a new intervention research initiative at PHMC.

Although 20% to 40% of black MSM report having female partners, no interventions tailored to the needs of bisexual black men had previously been developed and evaluated.

Two hundred and fifty black bisexual men are expected to participate in the study, sharing information about their sexual behaviors, sociocultural experiences and substance use behaviors, among other things. Working with community-based partner The COLOURS Organization, Inc., a Philadelphia organization with 20 years of experience supporting and providing services for LGBT people of color, PHMC’s Research and Evaluation Group is implementing an intervention that comprises individual sessions filled with engaging activities, such as eco-mapping and photography, to help men visualize the context of the environment with which they interact every day and identify stressful and positive sources of energy in their lives that may either contribute to or hinder their HIV risk. Sessions also incorporate thought-provoking YouTube videos to engage men in conversations about how they view their identities and how they can move beyond stereotypes.

Project RISE helps participants take a closer look at their HIV risk behaviors to inspire them to make changes in their behavior where necessary. Findings from the study will help practitioners better understand the HIV risk profile of black bisexual men. Additionally, if Project RISE is successful in reducing the HIV risk behaviors of this population, the CDC may consider adding it to its compendium of effective behavioral HIV-prevention interventions.
TAPPED INTO Targeted Solutions:
Resources and expertise for the region’s nonprofits

How do the area’s nonprofits improve program design? Develop strategies? Brand themselves? Measure outcomes? Targeted Solutions, PHMC’s consulting practice, helps nonprofit organizations maximize their impact and address the challenges of today’s changing health and human services environment. From improving communications with funders and donors to addressing mission-critical challenges and increasing operating efficiencies, PHMC’s Targeted Solutions brings practical, strategic, proactive consulting services and products tailored to meet the needs of client organizations. In FY2010, Targeted Solutions helped 19 organizations meet strategic goals. Here’s what some of them had to say about our work together.

Client: Delaware Valley Earth Force
Project: Program Design

This was a great service. The consultant was very understanding and flexible about our time constraints.

Client: Boys and Girls Club
Project: Outcome Measurement

All PHMC staff did an awesome job of providing both their time and expertise on the BGCS of Philadelphia’s project.

Client: Southeast Philadelphia Collaborative
Project: Brand Identity Package

Throughout the entire consultation process, Targeted Solutions staff made it easy for us to get the input of our youth stakeholders. They held meetings at times when our youth could attend and utilized SurveyMonkey so youth could vote and share feedback throughout the design process.

Client: Girls Inc.
Project: Fundraising Plan

This was a great service. The consultant was very understanding and flexible about our time constraints.

Client: Eastern North Philadelphia Youth Services Coalition (ENPYSC)
Project: Marketing Strategy

Somebody finally listened and understood exactly what we were trying to say. Targeted Solutions got it—and now we have a comprehensive marketing strategy to help others get it as well.

Client: Girls Inc.
Project: Marketing Strategy

Targeted Solutions offered much-needed technical support when Girls Inc. really needed it. The Targeted Solutions consultants offered outstanding service: professional and caring... what a great combination!

Client: Boys and Girls Club
Project: Outcome Measurement

All PHMC staff did an awesome job of providing both their time and expertise on the BGCS of Philadelphia’s project.
PHMC is the only public health institute in the nation that has created a work-study leadership model connecting its employees with top-level graduate public health and social work schools. PHMC has developed two graduate programs designed to produce the next generation of public health leaders while meeting their needs as working professionals. In FY2010, 18 PHMC and affiliate employees were enrolled in the programs.

It was 2007 when PHMC first collaborated with Drexel University’s School of Public Health, one of two accredited public health schools in Pennsylvania, to create the Community Scholars Program, which offers an executive master of public health (MPH) degree designed around the needs of our workforce. In 2008, PHMC partnered with Bryn Mawr College’s Graduate School of Social Work and Social Research in a similar collaboration to offer employees an advanced social work degree. In total, 24 students have graduated from the Drexel program, including the June 2011 graduation class. The first cohort of six students from Bryn Mawr also earned diplomas in the summer of 2011.

Bryn Mawr’s master of social services (MSS) degree program, which is equivalent in both licensure and use to the master of social work degree, includes a balanced curriculum to address the ongoing educational needs and license maintenance requirements of social workers. The Drexel executive MPH program builds on each student’s individual education and work experience to provide a greater understanding of the major disciplines of public health.

Ensuring a credentialed workforce to address the public health needs of the region is a PHMC core value.
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Patricia Dennehy, DNpc, RN, CFNP
Practice Director, University of California San Francisco School of Nursing

Jeri Dunkin, PhD, RN
Director of Capstone Rural Health Center, University of Alabama Capstone College of Nursing

M. Christina R. Esperat, RN, PhD, FAAN
Associate Dean for Clinical Services and Community Engagement, Texas Tech University Health Sciences Center School of Nursing

Kathryn Fiandt, FPRN, DNS, FAANP
Professor and Associate Dean for Clinical Affairs, University of Texas Medical Branch School of Nursing

Sally Lundeen, PhD, RN, FAAN
Dean and Professor, University of Wisconsin-Milwaukee College of Nursing

Waleska Maldonado, MHS
Vice President of the Health Promotion and Wellness Division, Congresso de Latinos Unidos

James Paterno, MBA
Founder, Stockton Real Estate Advisors, LLC

Bonnie Pilon, PhD, MSN
Associate Dean of School of Nursing & Executive Director, Vine Hill Community Clinic, Vanderbilt University School of Nursing

Lenore Resick, PhD, RN
Director, Duquesne University Wellness Center, School of Nursing

Nancy Rothman, RN, EdD
Director, Community-Based Practices, Temple University, Department of Nursing

Donna Torrisi, RN, MSN, CRNP
Executive Director, The Family Practice and Counseling Network

PUBLIC HEALTH MANAGEMENT SERVICES CORPORATION

Paul A. Dandridge, Esq.
President
Chairman of the Board, PHMC

Richard J. Cohen, PhD, FACHE
Vice President and Secretary
President and CEO, PHMC

N. James Fluck
Treasurer
Executive Vice President, Philadelphia Industrial Development Corporation

John G. Loeb, MSS
Senior Vice President, PHMC

Marino A. Puliti, MBA
Chief Financial Officer, PHMC

RESOURCES FOR CHILDREN’S HEALTH

Katherine Coviello Cacciamani, Esq.
President
Attorney

Katherine L. Cone, PhD
Founder and Past President

Lawrence Cone, MBA
Vice President
Consultant to Pharmaceuticals and Health Care Industries

Barbara A. Penny, Esq.
Secretary

Christopher McGoldrick, FSA, CA, ESA
Treasurer
Principal, Towers Watson

Michelle S. Karbiner Ball
Parent and Volunteer

Sandy Burnham, MD
Physician, Children’s Hospital of Philadelphia

Richard J. Cohen, PhD, FACHE
President and CEO, PHMC

John G. Loeb, MSS
Senior Vice President, PHMC

Thomas Moor
Finance Director, Arkena, Inc.

Cynthia Perez
Senior Business Analyst, Toll Brothers, Inc.

For current affiliate board member titles and board composition, visit the affiliate’s website.
LEADERSHIP  PHMC & AFFILIATES AS OF FY10

Valerie Caraballo Perez, MSN
Nurse, Children’s Hospital of Philadelphia

Lexie Brockway Potamkin
Public Relations Professional

Chin Du Seto
Education and Training Manager, HPC

Petrina Fisher Wells
Public Relations Professional, Wells Marketing Group

Caesar D. Williams, CLU, ChFC
Financial Advisor, AFLAC

Daniel Woodlin
Financial Analyst Supervisor, The Vanguard Group

For current affiliate board member titles and board composition, visit the affiliate’s website.
FINANCIAL INFORMATION  PHMC & AFFILIATES

PHMC & AFFILIATES
July 1, 2009–June 30, 2010

ASSETS

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Assets</td>
<td>$38,741,049</td>
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<tr>
<td>Property and Equipment, Net</td>
<td>$10,406,646</td>
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<tr>
<td>Other Assets</td>
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<td><strong>Total Assets</strong></td>
<td>$50,787,701</td>
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LIABILITIES AND NET ASSETS

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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<tr>
<td>Current Liabilities</td>
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<td>Long-Term Liabilities</td>
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UNRESTRICTED REVENUE AND EXPENSES

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Total Unrestricted Revenue</td>
<td>$143,449,714</td>
</tr>
<tr>
<td>Total Program Expenses</td>
<td>$132,503,573</td>
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<tr>
<td>General and Administrative</td>
<td>$10,321,105</td>
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<td><strong>Total Expenses</strong></td>
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<td>Unrestricted Net Assets End of Year</td>
<td>$13,364,404</td>
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PHMC & AFFILIATES
July 1, 2009–June 30, 2010

REVENUE

- Federal: $6,039,256 (4.2%)
- Other: $7,051,132 (4.9%
- Foundations/United Way: $9,481,338 (6.6%)
- State/Third Party/Fee for Service: $23,610,361 (16.5%)
- City of Philadelphia: $41,855,283 (29.2%)

EXPENSES

- Research & Evaluation: $3,171,589 (2.2%)
- Technical Assistance, Information Systems & Quality Assurance: $4,880,825 (3.4%)
- General & Administrative: $10,321,105 (11.0%)
- Behavioral Health/Residential Services: $15,708,415 (14.4%)
- Family Outreach, AIDS & Specialized Health Services: $20,546,729 (16.5%)
- Early Intervention, Health Promotions & Education: $29,641,154 (20.8%)
- Coordination Services: $158,554,861 (38.6%)
- Intermediary: $55,412,344 (41.0%)
### BEST NEST, INC.
**July 1, 2009–June 30, 2010**

#### ASSETS
- Current Assets: $626,652
- Property and Equipment, Net: $69,877
- Other Assets: $0
- **Total Assets**: $696,529

#### LIABILITIES AND NET ASSETS
- Current Liabilities: $468,385
- Long-Term Liabilities: $0
- **Total Liabilities**: $468,385
- Unrestricted Net Assets: $228,144
- Temporarily Restricted Net Assets: $0
- **Total Net Assets**: $228,144
- **Total Liabilities and Net Assets**: $696,529

#### UNRESTRICTED REVENUE AND EXPENSES
- Total Unrestricted Revenue: $2,137,790
- Total Program Expenses: $1,853,816
- General and Administrative: $323,854
- **Total Expenses**: $2,177,670
- Change in Unrestricted Net Assets: $(39,880)
- Unrestricted Net Assets Beginning of Year: $268,024
- **Unrestricted Net Assets End of Year**: $228,144

### THE BRIDGE
**July 1, 2009–June 30, 2010**

#### ASSETS
- Current Assets: $1,082,728
- Property and Equipment, Net: $176,842
- Other Assets: $24,474
- **Total Assets**: $1,284,044

#### LIABILITIES AND NET ASSETS
- Current Liabilities: $405,200
- Long-Term Liabilities: $0
- **Total Liabilities**: $405,200
- Unrestricted Net Assets: $858,855
- Temporarily Restricted Net Assets: $19,989
- **Total Net Assets**: $878,844
- **Total Liabilities and Net Assets**: $1,284,044

#### UNRESTRICTED REVENUE AND EXPENSES
- Total Unrestricted Revenue: $4,565,675
- Total Program Expenses: $4,023,793
- General and Administrative: $446,482
- **Total Expenses**: $4,470,275
- Change in Unrestricted Net Assets: $95,400
- Unrestricted Net Assets Beginning of Year: $763,455
- **Unrestricted Net Assets End of Year**: $858,855
## HEALTH PROMOTION COUNCIL

**July 1, 2009–June 30, 2010**

### ASSETS

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Current Assets</td>
<td>$3,456,634</td>
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<tr>
<td>Property and Equipment, Net</td>
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<tr>
<td>Other Assets</td>
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<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$3,456,634</strong></td>
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### LIABILITIES AND NET ASSETS

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Current Liabilities</td>
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<td>Long-Term Liabilities</td>
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<td><strong>Total Liabilities</strong></td>
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<tr>
<td>Unrestricted Net Assets</td>
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<td>Temporarily Restricted Net Assets</td>
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<tr>
<td><strong>Total Net Assets</strong></td>
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<td><strong>Total Liabilities and Net Assets</strong></td>
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### UNRESTRICTED REVENUE AND EXPENSES

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Unrestricted Revenue</td>
<td>$6,604,516</td>
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<tr>
<td>Total Program Expenses</td>
<td>$6,127,424</td>
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<tr>
<td>General and Administrative</td>
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<td><strong>Total Expenses</strong></td>
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<td>Change in Unrestricted Net Assets</td>
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<td><strong>Unrestricted Net Assets End of Year</strong></td>
<td><strong>$599,366</strong></td>
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## INTERIM HOUSE, INC.

**July 1, 2009–June 30, 2010**

### ASSETS

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<tr>
<th>Description</th>
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<tr>
<td>Current Assets</td>
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### LIABILITIES AND NET ASSETS

<table>
<thead>
<tr>
<th>Description</th>
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</thead>
<tbody>
<tr>
<td>Current Liabilities</td>
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<tr>
<td>Long-Term Liabilities</td>
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<tr>
<td><strong>Total Liabilities</strong></td>
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<tr>
<td>Unrestricted Net Assets</td>
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<tr>
<td>Temporarily Restricted Net Assets</td>
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<td><strong>Total Net Assets</strong></td>
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<td><strong>Total Liabilities and Net Assets</strong></td>
<td><strong>$1,124,630</strong></td>
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### UNRESTRICTED REVENUE AND EXPENSES

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Unrestricted Revenue</td>
<td>$2,058,436</td>
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<tr>
<td>Total Program Expenses</td>
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<tr>
<td>General and Administrative</td>
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<td><strong>Total Expenses</strong></td>
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<tr>
<td>Unrestricted Net Assets Beginning of Year</td>
<td>$982,672</td>
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<tr>
<td><strong>Unrestricted Net Assets End of Year</strong></td>
<td><strong>$990,533</strong></td>
</tr>
</tbody>
</table>
## INTERIM HOUSE WEST FACILITIES, INC.
July 1, 2009–June 30, 2010

<table>
<thead>
<tr>
<th>ASSETS</th>
<th></th>
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</thead>
<tbody>
<tr>
<td>Current Assets</td>
<td>$ 45,835</td>
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<tr>
<td>Property and Equipment, Net</td>
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<td><strong>Total Assets</strong></td>
<td><strong>$ 3,792,229</strong></td>
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</table>

<table>
<thead>
<tr>
<th>LIABILITIES AND NET ASSETS</th>
<th></th>
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</thead>
<tbody>
<tr>
<td>Current Liabilities</td>
<td>$ 37,500</td>
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<tr>
<td>Long-Term Liabilities</td>
<td>$ 2,451,332</td>
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<td><strong>Total Liabilities</strong></td>
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<tr>
<td>Unrestricted Net Assets</td>
<td>$ 1,303,397</td>
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<tr>
<td>Temporarily Restricted Net Assets</td>
<td>$ 0</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td><strong>$ 1,303,397</strong></td>
</tr>
<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td><strong>$ 3,792,229</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>UNRESTRICTED REVENUE AND EXPENSES</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Unrestricted Revenue</td>
<td>$ 134,021</td>
</tr>
<tr>
<td>Total Program Expenses</td>
<td>$ 162,437</td>
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<tr>
<td>General and Administrative</td>
<td>$ 86,102</td>
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<td><strong>Total Expenses</strong></td>
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<td>Change in Unrestricted Net Assets</td>
<td>$(114,518)</td>
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<tr>
<td>Unrestricted Net Assets Beginning of Year</td>
<td>$ 1,417,915</td>
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<tr>
<td><strong>Unrestricted Net Assets End of Year</strong></td>
<td><strong>$ 1,303,397</strong></td>
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</table>

## JOSEPH J. PETERS INSTITUTE
July 1, 2009–June 30, 2010

<table>
<thead>
<tr>
<th>ASSETS</th>
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</thead>
<tbody>
<tr>
<td>Current Assets</td>
<td>$ 1,044,116</td>
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<td>Other Assets</td>
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<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$ 1,141,720</strong></td>
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</table>

<table>
<thead>
<tr>
<th>LIABILITIES AND NET ASSETS</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Liabilities</td>
<td>$ 578,144</td>
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<tr>
<td>Long-Term Liabilities</td>
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<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>$ 578,144</strong></td>
</tr>
<tr>
<td>Unrestricted Net Assets</td>
<td>$ 473,846</td>
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<tr>
<td>Temporarily Restricted Net Assets</td>
<td>$ 89,730</td>
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<td><strong>$ 563,576</strong></td>
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<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td><strong>$ 1,141,720</strong></td>
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</table>

<table>
<thead>
<tr>
<th>UNRESTRICTED REVENUE AND EXPENSES</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Unrestricted Revenue</td>
<td>$ 4,725,770</td>
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<tr>
<td>Total Program Expenses</td>
<td>$ 4,029,574</td>
</tr>
<tr>
<td>General and Administrative</td>
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<td><strong>Total Expenses</strong></td>
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</tr>
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<td>Unrestricted Net Assets Beginning of Year</td>
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</tr>
<tr>
<td><strong>Unrestricted Net Assets End of Year</strong></td>
<td><strong>$ 473,846</strong></td>
</tr>
</tbody>
</table>
### LA COMUNIDAD HISPANA

**July 1, 2009–June 30, 2010**

<table>
<thead>
<tr>
<th>ASSETS</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Assets</td>
<td>$ 1,986,540</td>
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<tr>
<td>Property and Equipment, Net</td>
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</tr>
<tr>
<td>Other Assets</td>
<td>$ 441,144</td>
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<td><strong>Total Assets</strong></td>
<td><strong>$ 5,688,127</strong></td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES AND NET ASSETS</th>
<th></th>
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</thead>
<tbody>
<tr>
<td>Current Liabilities</td>
<td>$ 218,541</td>
</tr>
<tr>
<td>Long-Term Liabilities</td>
<td>$ 1,021,072</td>
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<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>$ 1,239,613</strong></td>
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<tr>
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<tr>
<td>Temporarily Restricted Net Assets</td>
<td>$ 2,354,628</td>
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<td><strong>Total Net Assets</strong></td>
<td><strong>$ 4,448,514</strong></td>
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<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td><strong>$ 5,688,127</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>UNRESTRICTED REVENUE AND EXPENSES</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Unrestricted Revenue</td>
<td>$ 2,584,843</td>
</tr>
<tr>
<td>Total Program Expenses</td>
<td>$ 1,635,039</td>
</tr>
<tr>
<td>General and Administrative</td>
<td>$ 1,030,429</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$ 2,665,468</strong></td>
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<tr>
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<td>$(80,625)</td>
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<td>Unrestricted Net Assets Beginning of Year</td>
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</tr>
<tr>
<td><strong>Unrestricted Net Assets End of Year</strong></td>
<td><strong>$ 2,093,886</strong></td>
</tr>
</tbody>
</table>

### LINDA CREED

**July 1, 2009–June 30, 2010**

<table>
<thead>
<tr>
<th>ASSETS</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Assets</td>
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</tr>
<tr>
<td>Property and Equipment, Net</td>
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</tr>
<tr>
<td>Other Assets</td>
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<tr>
<td><strong>Total Assets</strong></td>
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</table>

<table>
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<tr>
<th>LIABILITIES AND NET ASSETS</th>
<th></th>
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</thead>
<tbody>
<tr>
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<tr>
<td>Long-Term Liabilities</td>
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<tr>
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<tr>
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<td><strong>$ 177,211</strong></td>
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<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td><strong>$ 279,024</strong></td>
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<table>
<thead>
<tr>
<th>UNRESTRICTED REVENUE AND EXPENSES</th>
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</thead>
<tbody>
<tr>
<td>Total Unrestricted Revenue</td>
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<tr>
<td>Total Program Expenses</td>
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<td>General and Administrative</td>
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<tr>
<td><strong>Unrestricted Net Assets End of Year</strong></td>
<td><strong>$ 93,704</strong></td>
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## NATIONAL NURSING CENTERS CONSORTIUM

July 1, 2009–June 30, 2010

<table>
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<th>ASSETS</th>
<th>($)</th>
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<td>Total Assets</td>
<td>2,408,557</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES AND NET ASSETS</th>
<th>($)</th>
</tr>
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<tbody>
<tr>
<td>Current Liabilities</td>
<td>1,451,241</td>
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<tr>
<td>Long-Term Liabilities</td>
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<td>Total Liabilities</td>
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<tr>
<td>Unrestricted Net Assets</td>
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<td>Total Liabilities and Net Assets</td>
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<table>
<thead>
<tr>
<th>UNRESTRICTED REVENUE AND EXPENSES</th>
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<tbody>
<tr>
<td>Total Unrestricted Revenue</td>
<td>5,964,023</td>
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<tr>
<td>Total Program Expenses</td>
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<tr>
<td>General and Administrative</td>
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<td>Total Expenses</td>
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## RESOURCES FOR CHILDREN’S HEALTH

July 1, 2009–June 30, 2010

<table>
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<th>ASSETS</th>
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<tbody>
<tr>
<td>Current Assets</td>
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<tr>
<td>Property and Equipment, Net</td>
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<td>Other Assets</td>
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<td>Total Assets</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES AND NET ASSETS</th>
<th>($)</th>
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</thead>
<tbody>
<tr>
<td>Current Liabilities</td>
<td>489,228</td>
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<tr>
<td>Long-Term Liabilities</td>
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<tr>
<td>Total Liabilities</td>
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<tr>
<td>Unrestricted Net Assets</td>
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<td>Temporarily Restricted Net Assets</td>
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<td>Total Net Assets</td>
<td>304,765</td>
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<td>Total Liabilities and Net Assets</td>
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</table>

<table>
<thead>
<tr>
<th>UNRESTRICTED REVENUE AND EXPENSES</th>
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<td>Total Program Expenses</td>
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<td>General and Administrative</td>
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</table>
During FY2010, there was no activity for Public Health Management Services Corporation.
## PHMC Organizational Funders & Business Partners

### GOVERNMENT

**Federal**  
U.S. Department of Agriculture  
U.S. Department of Education  
U.S. Department of Health and Human Services  
U.S. Environmental Protection Agency  
U.S. Department of Housing and Urban Development  
U.S. Department of Transportation  
U.S. Subsistence Protection Agency  
American Recovery and Reinvestment Act

### City

**The First Judicial District**  
**Mayor's Commission on Literacy**  
**Office of Emergency Shelter and Services**  
**Office of Housing and Community Development**  
**Office of Supportive Housing**  
**Philadelphia Department of Behavioral Health**  
**and Mental Retardation Services**  
**Community Behavioral Health**  
**Office of Addiction Services**  
**Office of Mental Health/Mental Retardation**

### County

**Chester County Department of Community Development**  
**Chester County Health Department**  
**Chester County Human Services**  
**Montgomery County Health and Human Services**  
**Montgomery County Department of Community and Children's Services**

### FOUNDATIONS/TRUSTS

- Altarum Institute  
- Annie E. Casey Foundation  
- CIGNA Foundation  
- Green Tree Community Health Foundation  
- Independence Foundation  
- North Penn United Way  
- The Pew Charitable Trusts  
- United Way of Southeastern Pennsylvania  
- The William Penn Foundation

### CORPORATIONS/OTHER

- 1199C Union  
- ARIA Health System  
- Albert Einstein Healthcare Network  
- Eisner Amper, LLP  
- Arcadia University  
- BEBASHI  
- Benefi Associates  
- Bradberry & Kheradi  
- The Bridge  
- Bryn Mawr College  
- Bryn Mawr College Graduate School of Social Work and Social Research  
- Center for Advocacy for the Rights and Interests of the Elderly  
- Center in the Park  
- Center for Applied Research
<table>
<thead>
<tr>
<th>PHMC Organizational Funders &amp; Business Partners, continued</th>
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<tbody>
<tr>
<td>Cheyney University</td>
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<tr>
<td>Children’s Crisis Treatment Center</td>
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<tr>
<td>Children’s Hospital of Philadelphia</td>
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<tr>
<td>Community Council for Mental Health &amp; Retardation</td>
</tr>
<tr>
<td>Congreso de Latinos Unidos, Inc.</td>
</tr>
<tr>
<td>Convenient Care Association</td>
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<tr>
<td>Corporate Alliance for Drug Education</td>
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<tr>
<td>Crozer-Keystone Health System</td>
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<tr>
<td>Delaware Valley Community Health</td>
</tr>
<tr>
<td>Delaware Valley Earth Force</td>
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<tr>
<td>Delaware Valley Regional Planning Commission</td>
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<tr>
<td>Drexel University</td>
</tr>
<tr>
<td>Drexel University Office of Community Relations</td>
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<tr>
<td>Drexel University School of Public Health</td>
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<tr>
<td>Eastern North Philadelphia Youth Services Coalition</td>
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<tr>
<td>Elwyn, Inc.</td>
</tr>
<tr>
<td>Family Health Council</td>
</tr>
<tr>
<td>Family Planning Council of Southeastern Pennsylvania</td>
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<tr>
<td>Franklin &amp; Marshall College</td>
</tr>
<tr>
<td>Greenhouse Internists, PC</td>
</tr>
<tr>
<td>Haverford College</td>
</tr>
<tr>
<td>Health Federation of Philadelphia</td>
</tr>
<tr>
<td>Health Partners</td>
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<tr>
<td>Health Promotion Council</td>
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<tr>
<td>HELP USA</td>
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<tr>
<td>Holy Redeemer Health System</td>
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<tr>
<td>Homeless Assistance Fund, Inc.</td>
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<tr>
<td>Hospital and Higher Education Authority</td>
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<tr>
<td>Hospital of the University of Pennsylvania</td>
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<tr>
<td>Independence Blue Cross</td>
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<tr>
<td>Interim House Inc.</td>
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<td>Jefferson Health System</td>
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<tr>
<td>Jewish Employment and Vocational Service</td>
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<tr>
<td>Jewish Federation of Greater Philadelphia</td>
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<tr>
<td>Joseph J. Peters Institute</td>
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<tr>
<td>Keystone Mercy Health Plan</td>
</tr>
<tr>
<td>La Comunidad Hispana</td>
</tr>
<tr>
<td>LaSalle University</td>
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<tr>
<td>Linda Creed</td>
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<tr>
<td>Mainline Health Services</td>
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<tr>
<td>Maternity Care Coalition</td>
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<tr>
<td>Mazzoni Center</td>
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<tr>
<td>Mental Health Association</td>
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<tr>
<td>Metropolitan Career Center</td>
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<tr>
<td>National Nursing Centers Consortium</td>
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<tr>
<td>Neighborhood Restorations Limited Partnership</td>
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<tr>
<td>Philadelphia Animal Care and Control Association</td>
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<tr>
<td>Partners for Sacred Places</td>
</tr>
<tr>
<td>PathWays PA Inc.</td>
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<tr>
<td>Pennsylvania State University</td>
</tr>
<tr>
<td>People’s Emergency Center</td>
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<tr>
<td>Philadelphia AFL/CIO</td>
</tr>
<tr>
<td>Philadelphia Corporation for Aging</td>
</tr>
<tr>
<td>Philadelphia Health &amp; Education Corporation d/b/a Drexel University College of Medicine</td>
</tr>
<tr>
<td>Philadelphia Workforce Development Corporation</td>
</tr>
<tr>
<td>Philadelphia Youth Network</td>
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<tr>
<td>Project H.O.M.E.</td>
</tr>
<tr>
<td>Resources for Children’s Health</td>
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<tr>
<td>Roche Laboratories</td>
</tr>
<tr>
<td>School District of Philadelphia</td>
</tr>
<tr>
<td>St. Christopher’s Hospital for Children</td>
</tr>
<tr>
<td>St. Joseph’s Library</td>
</tr>
<tr>
<td>St. Mary Medical Center</td>
</tr>
<tr>
<td>Swarthmore College</td>
</tr>
<tr>
<td>Temple University</td>
</tr>
<tr>
<td>Temple University Health System</td>
</tr>
<tr>
<td>Thomas Jefferson University Hospital</td>
</tr>
<tr>
<td>Tuscarora Intermediate Unit</td>
</tr>
<tr>
<td>University of Pennsylvania</td>
</tr>
<tr>
<td>University of Pennsylvania Library</td>
</tr>
<tr>
<td>University of Notre Dame</td>
</tr>
<tr>
<td>University of the Sciences in Philadelphia</td>
</tr>
<tr>
<td>Villanova University</td>
</tr>
<tr>
<td>Widener University</td>
</tr>
<tr>
<td>Women Against Abuse</td>
</tr>
</tbody>
</table>
## Organizational Funders & Business Partners

### Best Nest, Inc.
- **GOVERNMENT**
  - Federal
  - Office of Medical Assistance
- City
  - Philadelphia Department of Human Services

### The Bridge
- **GOVERNMENT**
  - Federal
    - U.S. Department of Agriculture
      - National Lunch Program
  - State
    - Delaware Department of Services for Children, Youth, and Their Families
- City
  - Philadelphia Department of Behavioral Health and Mental Retardation Services

### Health Promotion Council
- **GOVERNMENT**
  - State
    - Pennsylvania Department of Health

### Interim House Inc.
- **GOVERNMENT**
  - City
    - Philadelphia Department of Behavioral Health and Mental Retardation Services
    - Community Behavioral Health
    - Office of Addiction Services

### L. W. Pierce Foundation
- **FOUNDATIONS/TRUSTS**
  - Kellogg Foundation
  - North Pennsylvania Community Health Foundation
  - The Philadelphia Foundation
  - Robert Wood Johnson Foundation
  - Susan G. Komen for the Cure
  - United Way of Southeastern Pennsylvania

### L. W. Pierce Foundation
- **CORPORATIONS/OTHER**
  - Children's Hospital of Philadelphia
  - Mexican Consulate
  - Pennsylvania Horticultural Society
  - Pennsylvania State University
  - Public Health Management Corporation
  - School District of Philadelphia
  - Thomas Jefferson University
  - University of Pennsylvania

### Mexico Consulate
- **FOUNDATIONS/TRUSTS**
  - Kellogg Foundation
  - North Pennsylvania Community Health Foundation
  - The Philadelphia Foundation
  - Robert Wood Johnson Foundation
  - Susan G. Komen for the Cure
  - United Way of Southeastern Pennsylvania

### Mexican Consulate
- **CORPORATIONS/OTHER**
  - Children's Hospital of Philadelphia
  - Mexican Consulate
  - Pennsylvania Horticultural Society
  - Pennsylvania State University
  - Public Health Management Corporation
  - School District of Philadelphia
  - Thomas Jefferson University
  - University of Pennsylvania

### Joseph J. Peters Institute
- **GOVERNMENT**
  - Federal
    - U.S. Department of Justice
ORGANIZATIONAL FUNDERS & BUSINESS PARTNERS  PHMC & AFFILIATES

AFFILIATE  Organizational Funders & Business Partners, continued

U.S. Probation & Parole
State
Department of Public Welfare
City
Philadelphia Department of Behavioral Health and Mental Retardation
Community Behavioral Health
Philadelphia Department of Human Services
Office of Mental Health
School District of Philadelphia
County
Chester County Behavioral Health
Magellan Behavioral Health

FOUNDATIONS/TRUSTS
United Way

La Comunidad Hispana

GOVERNMENT
State
Pennsylvania Department of Community Economic Development
Pennsylvania Department of Education
Pennsylvania Department of Health
County
Chester County Department of Children, Youth & Families
Chester County Department of Community Development
Chester County Department of Human Services
Chester County Intermediate Unit

FOUNDATIONS/TRUSTS
1675 Foundation
Applestone Foundation
Blue Sky Foundation
Brandywine Health Foundation
Bryn Clovis Foundation
Bugel Family Fund, a fund of the Chester County Community Foundation
CCRES, Inc.
Chester County Community Foundation
Chester County Fund for Women & Girls
Chester County Hospital Foundation
CIGNA Foundation
Clarell Foundation
Connelly Foundation
Devon Horse Show and Country Fair Foundation
Goshen Hill Family Foundation
Health & Welfare Foundation of Southern Chester County
Hamilton Family Foundation
The Hutton Family HeLP Fund, a fund of the Chester County Community Foundation
Hispanics in Philanthropy
Independence Blue Cross Charitable Medical Care
Independence Foundation
James M. & Lois B. Herr Family Foundation, a fund of the Chester County Community Foundation
Kennett Square Rotary
The Lawrence C. Fuller, Jr. Memorial Diabetic Fund
Lenfest Group
Longwood Foundation
Marshall-Reynolds Foundation
Moran Family Foundation
The Mushroom Festival, Inc.
Patricia Kind Family Foundation
The Pew Charitable Trusts
The Philadelphia Foundation
Phasecki Family Foundation
Robert Wood Johnson Foundation
The Roemer Foundation
Sanford Foundation
Sarah Bowers Foundation
Southeastern Pennsylvania Area Health Education Center
The Springbank Foundation
Susan G. Komen for the Cure
United Way of Chester County
United Way of Southern Chester County
University Research Center/CHS
Valentine Foundation
Welfare Foundation
The William Penn Foundation
Women’s Way

CORPORATIONS/OTHER
Advanced Specialty Contractors, LLC
American Mushroom Institute
Babcock Services, Inc.
Bernardon Haber Holloway Architects PC
BlackRock
C. T. Bartoli Mushrooms, Inc.
Church of the Advent
Consolidated Pipe and Supply Corporation
Coventry Health Care
Danskø, Inc.
Energy Solutions
Erin Engineering and Research, Inc.
Exelon Corporation
Family Planning Council
First National Bank of Chester County
Foot & Ankle Associates, LLP
Fulton Bank
Garden Design Group
State
Department of Public Welfare
City
Philadelphia Department of Behavioral Health and Mental Retardation
Community Behavioral Health
Philadelphia Department of Human Services
Office of Mental Health
School District of Philadelphia
County
Chester County Behavioral Health
Magellan Behavioral Health

FOUNDATIONS/TRUSTS
United Way

La Comunidad Hispana

GOVERNMENT
State
Pennsylvania Department of Community Economic Development
Pennsylvania Department of Education
Pennsylvania Department of Health
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Chester County Department of Community Development
Chester County Department of Human Services
Chester County Intermediate Unit

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Chester County Hospital Foundation
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Clarell Foundation
Connelly Foundation
Devon Horse Show and Country Fair Foundation
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Sanford Foundation
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United Way of Southern Chester County
University Research Center/CHS
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Danskø, Inc.
Energy Solutions
Erin Engineering and Research, Inc.
Exelon Corporation
Family Planning Council
First National Bank of Chester County
Foot & Ankle Associates, LLP
Fulton Bank
Garden Design Group
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<thead>
<tr>
<th>ORGANIZATIONAL FUNDERS &amp; BUSINESS PARTNERS</th>
<th>PHMC &amp; AFFILIATES</th>
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<tbody>
<tr>
<td>Harleysville Bank</td>
<td>Novo Nordisk</td>
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<tr>
<td>H&amp;M Financial Group</td>
<td>Parrish Brothers</td>
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<tr>
<td>Half Moon Restaurant and Saloon</td>
<td>Public Health Management Corporation</td>
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<tr>
<td>Hockessin Friends Meeting: Peace &amp; Social Justice Concerns Committee</td>
<td>Phillips Mushroom Farms, LP</td>
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<tr>
<td>Hockessin Monthly Meeting of Friends</td>
<td>Pietro Industries</td>
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<tr>
<td>Honey Brook Presbyterian Church</td>
<td>Quilts for Comfort</td>
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<td>Independence Blue Cross</td>
<td>QVC Community Affairs Committee</td>
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<td>Jenkins Land Transfer, Inc.</td>
<td>RLD Books</td>
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<td>Jenners Pond Retirement Community</td>
<td>Rogers Jackson LTD</td>
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<tr>
<td>John C. Leo &amp; Son, LLC</td>
<td>Saint-Gobain Corporation Foundation</td>
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<td>John R. Stinson &amp; Sons</td>
<td>Sargent and Lundy</td>
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<tr>
<td>Joseph Jingli and Son, Inc.</td>
<td>Sher-Rockee Mushroom Farms</td>
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<tr>
<td>Kaolin Mushroom Farms</td>
<td>Social Work Community of West Chester University</td>
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<td>Kendal Monthly Meeting</td>
<td>Somerville Manning, Inc.</td>
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<td>St. Mary’s Episcopal Church</td>
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<tr>
<td>Kennett Cooperative</td>
<td>St. Michael Lutheran Church</td>
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<td>Stone and Webster Maintenance, Inc.</td>
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<td>London Grove Monthly Meeting</td>
<td>To-So Mushroom Farms</td>
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<td>Macaluso Rare Books</td>
<td>Tommy Tinkers Daycare and Preschool</td>
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<td>MacElree Harvey Enterprises</td>
<td>Underwater Construction Corporation</td>
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<td>MacElree Harvey, LTD</td>
<td>Unitarian Fellowship of West Chester</td>
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<td>Manfredini Enterprises, Inc.</td>
<td>Unitarian Universalist Society of Mill Creek</td>
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<tr>
<td>National Penn Bank</td>
<td>URS</td>
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<td>Newberg-Perini, Stone and Webster</td>
<td>Voith Siemens</td>
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<tr>
<td>New Garden Monthly Meeting</td>
<td>The Wackenhut Corporation</td>
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<td>New Garden Township</td>
<td>W.A.C. Mushrooms, Inc.</td>
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<td></td>
<td>Walmart #3541</td>
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<table>
<thead>
<tr>
<th>Washington Group International</th>
<th>CORPORATIONS/OTHER</th>
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<tbody>
<tr>
<td>West Chester Daybreak Lions Club</td>
<td>A Square Deal</td>
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<tr>
<td>West Chester University Department of Political Science</td>
<td>Abbott Laboratories Employee Giving Campaign</td>
</tr>
<tr>
<td>WSFS</td>
<td>Albert Einstein Medical Center</td>
</tr>
</tbody>
</table>

|Linda Creed                             |Allstate Giving Campaign|
|-----------------------------------------|All-Trade Construction Co., Inc.|
|                                        |Almyer Inc.          |
|                                        |Altman Law Office    |
|                                        |Aria Health Medical Staff |
|                                        |Baby Supermart, Inc. |
|                                        |Barnfield, The Pet Hospital |
|                                        |Barry S. Stosberg, Inc. |
|                                        |Best Vision Center, Inc. |
|                                        |Bistro Cassis        |
|                                        |Blank Rome, LLP      |
|                                        |Blind Spot Designs, Inc. |
|                                        |Bristol-Myers Squibb Company |
|                                        |Brotherly Love Entertainment |
|                                        |Burton Segal & Co. Certified Public Accountants |
|                                        |C. R. Bard, Inc.     |
|                                        |Capital Grill       |
|                                        |Cathedral of Faith Baptist Church |
|                                        |Century 21 Select Group |
|                                        |Chesnut Hill Hospital |
|                                        |Chip in Golf         |
|                                        |Comcast             |
|                                        |Commonwealth of Pennsylvania |
Communications Workers of America Local 13000
The Computer Angel, LLC
Cozen O'Connor
Crozer-Keystone Health System
D'Angelo's Ristorante
David T. Burawski Blue Stone Homes
Davo Inc.
Dawn Love & DLDP
DBA JFK Nails
Derek's
DiBruno Brothers
Drum Associates, Inc.
East Coast Center for Cosmetic Breast Surgery, LLC
Ehrlich/Rentokil
Elder Connections
Elite Auto Salon
Elva Ann's Hats
EM'MAGE Entertainment Group
Employees Community Fund of the Boeing Company
Employee Giving through United Way
Ethicon Endo-Surgery, Inc.
F/J Hess & Sons
Fam Bros. Construction, Inc.
Fogo de Chao
Fork
Fox Chase Cancer Center
Gabay Gottlieb & Assoc., P.C.
Georgetown Bakery
Gilbane Building Company
Giovanni & Pileggi
Girls about Progress
Goodsearch
H. R. Rice Painting
Hanco Property Management & Real Estate, Inc.
Headquarters Salon
Health Promotion Council
Hercules African American Network
Holt's Cigar Company Inc.
Horse Power for Life
Independence Blue Cross
INTU Solutions Corporation
J Properties
Jennersville Regional Hospital
Josephs Jack P.A.
Judith Ripka
Judy's Hair & Wig Salon
Just Give
Kienco, Inc.
KPMG Community Involvement Program
Lake Naomi Club
Lake Naomi Real Estate
Liberty Homes Custom Builders
Living Landscapes
Loews Philadelphia Hotel
Lower Bucks Hospital
Macy's
Mager White & Goldstein
Mainly Shoes
Mand Marblestone Group
Mark Anthony Salon, Ltd.
Mark I.T. Alternatives
McKenzie's Brewhouse
Merck Partnership for Giving Campaign
Michael's Carpet & Window Center Inc.
Michkan Shalom
Momenee & Associates
Mountain Pest Control, Inc.
Movado
The Musician Store
Naked Chocolate
Naomi Pines Real Estate, Inc.
National Breast Cancer Coalition
National Football League
National Nursing Consortium Corporation
Oak Ridge Construction Company
Opus East, LLC
Paoli Hospital
Parkway Medical Laser & Skin Centre
Phi Alpha Psi
Philadelphia 76ers
Philadelphia Phantoms
Philly Dog Spot, Inc.
Pierre & Carlo
PIM Interconnection
PNC Bank Center
Pocono Pool & Spa LLC
Pocono Water Center, Inc.
Poretta & Orr, Inc.
Portofino Restaurant
Public Health Management Corporation
Pure Water Systems
Ramsour Family Chiropractic, PC.
Raymond and Ruth Perelman Jewish Day School
Raymond James Financial Services
Rembrandt's Restaurant & Bar
Richard Henry Construction, Inc.
Ristorante Panorama
Rittenhouse Sport Specialties, Inc.
Roberts Auto Service
Ron Jaworski's Valleybrook Country Club
Safeguard Scientifics, Inc.
Sanofi Pasteur, Inc.
Selig Construction Co., Inc.
Slamon and Company, CPA
Softel
Students at Ethan Allen School
Summit Physical Therapy, Inc.
Surgical Associates of Delaware Valley, Inc.
Sweet Lucy's
TAP Connected to the Community Giving Campaign
ORGANIZATIONAL FUNDERS & BUSINESS PARTNERS

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Robert Wood Johnson Foundation
Samuel S. Fels Fund
Susan G. Komen for the Cure
Tiburon Foundation
United Way of Southeastern Pennsylvania
van Ameringen Foundation
Wachovia Foundation
The William Penn Foundation

CORPORATIONS/OTHER

Bayer
Bellevue Association
CIGNA Foundation
OMF Associates
DLC Management Group
S. Doherty
E. Rhodes Foundation
Enterprise Holding
Fast Tracks Running Club
GlaxoSmithKline Community Partnerships
Glennmeade Trust
Health Promotion Council of Southeastern Pennsylvania
Health Services for Children with Disabilities
Independence Blue Cross
Keystone Mercy Health Plan
Mercy Hospital of Philadelphia
Misys Electronic Medical Records
NNCC Member Centers
Public Health Management Corporation
Resources for Children’s Health
Stonehenge Capital
Sunoco
Vanguard Group

Resources for Children’s Health

GOVERNMENT

Federal
U.S. Department of Health and Human Services
City
City of Philadelphia Department of Public Health, MCFH

CORPORATIONS/OTHER

Parenting Collaborative
Rising Sun Health Center
The Bridge
GoodSearch
Truist Altruism Connected

National Nursing Centers Consortium

GOVERNMENT

Federal
U.S. Department of Health and Human Services, Region III
Centers for Disease Control and Prevention
U.S. Department of Housing and Urban Development
U.S. Environmental Protection Agency
U.S. Health Resources and Services Administration

State
Pennsylvania Department of Health
Pennsylvania Department of Public Welfare

City
District of Columbia Department of Environment
District of Columbia Health Department
Philadelphia Department of Public Health

FOUNDATIONS/TRUSTS

American Cancer Foundation
American Jewish Federation
American Legacy Foundation
The Barra Foundation
Beck Institute for Cognitive Therapy and Research
Berkwind Foundation
Brown Brothers Foundation
Brickman Foundation
Campbell Foundation
Children’s Health Fund
Clariel Foundation
Connelly Foundation
Douty Foundation
Edna G. Kynett Memorial Foundation
Fameco Foundation
Independence Foundation
Lenfest Foundation
M & T Investment
The Pew Charitable Trusts
Philadelphia Distance Run
The Philadelphia Foundation

Terme di Aroma
Tex-Net Inc.
Thomas Jefferson University Hospital
Thunder Hair Salon, Inc.
The TIX Companies, Inc.
Todaro Brothers
Tri-Valley Landscaping Inc.
Trust
Villanova Students Against Breast Cancer
Weir & Partners LLP
Women’s Care Obstetrics and Gynecology, PC.
Woodfield Manor, LLC
WXPN
Zimman Furs

Pennsylvania Department of Health
Pennsylvania Department of Public Welfare
Best Nest, Inc. provides a continuum of family-centered services structured to empower families while meeting the unique challenges of children with medical and/or emotional needs. We recognize the importance of honoring roots and diversity, and are committed to supporting and strengthening families as the foundation of communities.

Contact: Kathleen Desmond, President and CEO | kdesmond@bestnest.org, 215.546.8060

The Bridge is a nonprofit corporation whose mission is to end substance abuse, promote recovery and healthy lifestyles, and encourage successful community and family involvement among its adolescent clients.

Contact: Michael W. Ogden, Program Director | mogden@phmc.org, 215.342.5000, ext. 203

Health Promotion Council’s mission is to promote health and prevent and manage chronic diseases, especially among vulnerable populations, through community-based outreach, education and advocacy.

Contact: Vanessa Briggs, MBA, RD, LDN, Executive Director | vanessab@phmc.org, 215.731.6150

Interim House, Inc. utilizes a holistic approach to treating drug and alcohol addiction that is trauma-sensitive, focusing on the physical, mental, emotional and spiritual issues surrounding addiction.

Contact: Kathy Wellbank, MSS, LSW, Program Director | kwellbank@phmc.org, 215.849.4606

Interim House West Facilities, Inc. is a single-asset nonprofit corporation that owns and manages the building occupied by PHMC’s Interim House West program, one of the few residential substance abuse treatment programs in Philadelphia for women and their children.

Contact: Marino A. Puliti, MBA, Chief Financial Officer | puliti@phmc.org, 215.985.2503

The mission of the Joseph J. Peters Institute is to reduce the causes and overall results of sexually abusive behaviors through research, training, prevention and treatment.

Contact: Theodore Glackman, MEd, Executive Director | tglackman@phmc.org, 215.701.1560

Metropolitan Career Center educates, trains and places individuals with limited access to resources to meet employers’ changing workforce needs. Through a supportive learning environment and personalized attention, MCC transforms lives by building a path to sustainable careers and economic independence.

Contact: Linda Hahn, Executive Director | lhahn@mccworks.org, 215.568.1323

National Nursing Centers Consortium’s mission is to advance nurse-led health care through policy, consultation, programs and applied research to reduce health disparities and meet people’s primary care and wellness needs.

Contact: Tine Hansen-Turton, MGA, JD, CEO | tine@nncc.us, 215.731.7140

Public Health Fund improves the health of the Delaware Valley community through innovative and effective public health initiatives.

Contact: Richard Cohen, PhD, FACHE, President | rjc@phmc.org, 215.985.2501

Public Health Management Services Corporation is a 501(c)3 organization that was created by Public Health Management Corporation as an affiliate organization in 1999. It partners with government, foundations and nonprofit organizations to provide a wide range of services that help vulnerable populations, including people with disabilities, underserved children and adolescents at risk in the public school system.

Contact: Marino A. Puliti, MBA, Chief Financial Officer | puliti@phmc.org, 215.985.2503

Resources for Children’s Health is a nonprofit organization committed to promoting positive parenting, healthy pregnancies and healthy children.

Contact: Jeanne Ciocca, Executive Director | jeanne@phmc.org, 215.985.2541

For more information, call us at 215.985.2500 or visit PHMC.ORG

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